

Jean-Christophe CHENIS



Natel +41 79 792 6099
Email chenisjc@hotmail.com
LinkedIn <http://www.linkedin.com/in/jeanchristophechenis>

Current Role **Senior IT Project Manager / BI lead Romandie
@ PwC Consulting (Geneva)**

Career Objective

To head a managing function in BI/IT department, facing new challenges and expanding know-how

Executive Summary

- ✓ More than 12 years' experience within leading Consulting companies (Accenture, Capgemini, PwC)
- ✓ Strong experience in Banking, Telecom, Retail and International Organizations
- ✓ Senior BI Architect, successfully designed and delivered major BI projects, lead BI PwC Romandie
- ✓ Expert in Information Management, Business Intelligence, Data Management, Integration, Reporting
- ✓ Hands-on expertise on major BI technologies (Microsoft, Oracle, IBM, SAP)
- ✓ Excellent IT Project Management skills. Proven ability to lead and manage broad teams in various challenging situations with excellent communication, negotiating, and presentation skills.
- ✓ Ability to interface across business and IT functions, work in a multi-cultural and fast-paced environment
- ✓ Speaker at the BI Swiss Forum 2013 and Digital Trust 2013 (Security Analytics using Big Data)
- ✓ Passionate, curious, flexible, team-player, result-oriented, analytical, problem solving

Main Skills and Expertise

Retail

- Digital Marketing, Social Media, Web analytics, SEM/SEO
- Customer Experience, acquisition, loyalty and advocacy
- E-commerce strategy and platforms

Telecom

- Usage and Traffic analysis (Mobile, Fix, Data) for B2B and B2C
- Sales and Finance, Billing & Invoicing (Pre-Paid, Post-Paid)
- Customer Lifetime Value, Loyalty & Churn Mgt., analytical CRM

Financial Services

- Private Banking, Retail banking, regulatory (Basel II)
- Credit Risk Mgt. (Collateral Mgt., Counterparty risk, Exposure, LTV)
- Securities Referential, Master Data

Project Management

- Senior Project Manager on large IT Programs, including offshore delivery model
- Team management, coaching role, leadership through quality
- Software Delivery Lifecycle, Agile, Scrum, CMMI

Business Intelligence

- Reporting, dashboards, KPIS and Analytics
- Data Warehouse, Datamart, ODS, OLTP, OLAP cubes, Big Data/Hadoop
- Master Data, Data Governance, Taxonomy, Data Modeling, Data Quality
- ETL, Data Integration, SOA

Architecture & Solution Design

- Senior Architect (Business Arch., Application Arch., Technical Arch.)
- Business Analysis, Requirements, SWOT and gap analysis, Functional Design
- Application Design, database design and modeling (dimensional, 3NF, OLAP)

Technologies

- Database: MS SQL Server, Oracle, Teradata, Microsoft Analysis Services, SAP BW
- ETL: MS SSIS, Informatica, Datastage, Oracle Data Integrator
- Reporting: Business Objects, MS Reporting Services (SSRS), Qlikview
- Programming languages: .Net, C#, ASP.Net, Java, OLAP/MDX, SQL

Education & Languages

- 2000 ■ Post-graduate degree in "Information Systems/IT Project Management" from leading French business school HEC and engineer school "Mines ParisTech" (www.msit.org)
- 1999 ■ Engineer's degree in "Information Systems", ENSAM ParisTech (www.ensam.fr)
- Languages ■ English (business fluent), French (native), German (basic)

Professional Experiences

Since
April 2012

PWC CONSULTING (GENEVA) SENIOR IT PROJECT MANAGER –BI LEAD ROMANDIE

■ **Food and Beverage company – Digital Marketing (Vevey, Switzerland)**

Trainer

- Successfully delivered training to 50+ CRM & Digital Managers, on digital media management (web, mobile, social), improvement of digital investments, brand awareness, customer Acquisition and Advocacy on Social Media

■ **Pharmaceutical Company – IT Cost efficiency (Basel, Switzerland)**

Business Analyst

- As part of a major IT Transformation Program, reduced technology expense by 50% while leveraging a new lean dynamics resourcing strategy and rationalization of IT application landscape (2000+ apps)

■ **International Organization – Knowledge Management (Geneva, Switzerland)**

Business Analyst

- Implemented an enterprise-wide portal, based on Oracle Fusion Middleware 11g, to support Knowledge and Content Management practices.

■ **International Organization – Architecture review (Geneva, Switzerland)**

Architect

- Developed recommendations across business processes, information architecture, application architecture and infrastructure to meet high-end requirements on availability, performance, scalability, data security, DDos resilience.

2007 /
2012

ACCENTURE CONSULTING (PARIS) PROJECT MANAGER

■ **Tire Manufacturer - Enterprise Data Warehouse (FR, India)**

BI Architect, data modeler, Technical Manager

Led the design and development of a global BI solution, on a master data model in the domains of Supply Chain, Marketing & Sales and Finance:

- Led the onshore technical team (10 pers.) and coordination with the offshore team (40 pers.);
- Solution design, application architecture, delivery of the technical solution, data architecture, data model (dimensional), release management.

■ **Banking Group - Enterprise data warehouse (UK)**

BI architect, Functional Manager

In the context of a major 5-year Mortgage Integration Program (merge & acquisition), successfully managed the functional team (25 pers.):

- Management of the functional scope, stakeholders expectations, effort & budget (2M GBP);
- Delivery of the functional specifications, architecture, definition of a unified enterprise data model based on Teradata Financial Services Logical Data Model (FS LDM), definition of the to-be organization and governance model, data management process.

■ **Banking Group - Master Data Strategy (FR)**

MDM Architect

Established an enterprise-wide technology vision on Master Data:

- Assessment of current Master Data (MDM) situation, drive interview of key stakeholders (+40), gathering business requirements;
- Definition of a to-be architecture, governance process, selection of MDM solutions;
- Definition of the business case, impacts on organization, presentation to stakeholders and definition of a 5-year implementation plan.

■ Private Banking Group - Credit Risk Management (FR, India)

Solution Architect

Supervised the development of a company-wide solution to manage global and local Credit Risk:

- Design of the Solution Architecture: Infrastructure, selection of technologies, Application Architecture (MS SQL stack), Information Model, Security and Performance best practices;
- Onshore-offshore coordinator, including Management in Bangalore of the offshore development team;
- Delivery of the solution, incl. Release Mgt., Test Mgt. & Automation (HP Test Director Quality Center), Performance Testing, Security Audit, deployment over 10 national entities.

■ International Humanitarian Organization – Integrated Project Management System (Geneva, Switzerland)

Project Manager, Business Analyst

Developed the opportunity of using an integrated/consistent Project Management Methodology and Systems across the whole Organization:

- Assessment of business process, requirements and tools developed by the British Entity and its reusability for the other national entities;
- Definition of the scenarios, pros and cons, benefits and costs as well as recommendations.

■ Telecom operator - Enterprise Data warehouse guidelines (BE)

BI Architect

Developed Architectural principles for the Enterprise Data warehouse:

- Definition of the technical guidelines for Surrogate Key Mgt., SCD, Data Quality, Error handling, auditability, data privacy and security, performance and scalability.

■ Telecom operator –Customer Analytics (BE)

Project Manager

Developed the analytical CRM requirements on customer centricity (with a focus on B2C-Postpaid):

- Improved customer churn model, customer rating, identification of customer at risk, improved customer value model (actual/potential/future), preference modeling, sentiment analysis score, tariff engine, Next Best Action;
- Prioritization of requirements and development of an implementation roadmap.

■ Telecom operator - Middle Market datamart (FR)

BI Architect, Business Analyst

Designed a solution to increase knowledge of Middle Market customers:

- Developing business requirements, high-level design of the solution, information model, development of a business case and a 2-year implementation roadmap.

2004 /
2007

CAPGEMINI (PARIS) BI PROJECT MANAGER

■ Telecom Operator – B2C Sales and Finance datamart (FR)

BI Architect, Project Manager

Successfully delivered a BI solution to monitor Sales and Finance KPIs (B2C mobile traffic):

- Project Mgt. (+10 pers.), budget & contract Mgt., definition of Service Level Agreement;
- Increased client satisfaction by 150% (compared to previous project manager);
- Compliance with Service Level Agreement (100% on-time, on-budget, on-quality).
- Architecture, Design, database design (dimensional, OLAP/MDX), delivery and maintenance of the technical solution based on Oracle and MS SQL Server, SSAS and Outlooksoft Everest

■ Telecom Operator – B2B Sales and Finance datamart (FR)

BI Architect, Project Manager

Successfully delivered a BI solution to monitor Sales and Finance KPIs (B2B domain):

- Management of the project team (+10 pers.), budget Mgt.
- Architecture, data model (relational, dimensional, OLAP/MDX), analytics & reports (based on Microsoft OLAP/SSAS and Business Objects), software development, tests and deployment.

■ Telecom Operator - Enterprise Data Warehouse (Morocco)

BI Architect

Assumed the role of BI Architect to provide guidance on design of the group Data warehouse:

- Definition of the Solution architecture, assessment and selection of the tools and technologies, definition of the information model (conceptual and logical).

2000 /
2003

DIGITAS PUBLICIS (PARIS) WEB PROJECT MANAGER

■ International Sport Organization - Corporate website (Lausanne, Switzerland)

Technical Team Lead

Successfully designed, delivered and maintained the corporate website:

- Management of the technical team (15 pers.), architecture based on MS SQL stack, data model (3NF), design, development, deployment and maintenance over 2 years.

Awarded "Gold medal CB News 2003", best corporate website category

■ Leading international Retail Group - e-Commerce platform (FR)

Project Manager, BI Architect

Developed a BI solution on top of the e-commerce platform for the marketing and sales:

- Project Management, requirements, architecture, design and delivery of the IT solution based on MS SQL stack / OLAP-MDX.

■ Aircraft Manufacturer - Corporate website (FR)

Technical Team Lead

Led the team in charge of the development and maintenance of the corporate websites:

- Team Management (7 pers.), application design, architecture, implementation and deployment of solution based on MS SQL stack, .Net

Awarded "Grand Prize of the Jury" + "Golden Dolphin" at Communica Festival 2000